



Course Announcement

To: All Law Enforcement Agencies and Fire Departments

From: John C. Moses
Director of Criminal Justice

A handwritten signature in blue ink, appearing to read "John C. Moses", positioned to the right of the "From:" field.

Date: August 19, 2026

Re: **Critical Decision Making for Complex Coordinated Attacks (PER-335)**
CJP220-5038
MPTC Approval #: P50496 (16 hours)

October 20 to 21, 2026

Location:

- Wor-Wic Community College
Eastern Shore Criminal Justice Academy
Guerrieri Hall, Room 201
32000 Campus Drive
Salisbury, MD 21804
410-572-8750

Dates & Times:

- Tuesday, October 20 to Wednesday, October 21
- 7:45 a.m. – 5:00 p.m.

Training Registration:

- Refer to the NCBRT Online Registration section of this announcement

Fees:

- Funded by Louisiana State University/NCBRT

Note: A FEMA SID number is required for this course. See the attached NCBRT Online Registration page.

This course is designed for police officers, fire personnel (fire fighters), and EMS personnel. This course provides first responders from multiple disciplines with skills to manage the initial response to a large-scale attack in a chaotic environment during a complex coordinated attack (CCA). It aims to train responders in how to use intuitive skills such as observation, analysis, anticipation, and awareness to recognize the possibility of an attack involving multiple incidents of an extreme magnitude that inundate resources, exceed conventional tactics and strategies, and often require a joint response involving members from multiple disciplines and jurisdictions. Topics for discussion include recognizing the characteristics of a potential CCA; coordinating and integrating the response of multiple disciplines and agencies; managing resources; using information sharing and intelligence gathering to

develop awareness; and solving problems using creative thinking. Participants will learn to gather and disseminate critical information accordingly in order to facilitate rapid analysis.

They will also learn to recognize and prevent potential response obstacles or risks to safety including self-deployment and over convergence of assets. Participants will apply the skills learned in Critical Decision Making for Complex Coordinated Attacks through interactive activities, facilitated discussion, and practical application in a training environment.

Upon completion of this course, the student should be able to:

1. Apply characteristics and indicators of a complex coordinated attack (CCA) to an evolving incident to recognize if the incident may be a CCA and better drive the response.
2. Respond to and manage atypical complex incidents effectively through a unified, multi-disciplinary approach.
3. Use Incident Command principles to support or manage the response to a CCA.
4. Use skills in developing awareness, sharing information, and gathering intelligence to help prevent future attacks during the response to a CCA.
5. Apply unconventional problem-solving skills to address unconventional threats during a CCA.
6. Use critical thinking to more effectively manage a CCA.

This course is designed to meet requirements as mandated by the Maryland Police Training Commission and to meet the annual in-service requirements.

Dress Code Policy for Training Sessions at the Academy

To ensure a professional appearance, all in-service officers and staff must adhere to the following dress code to gain admission to any training session at the Academy:

- **Uniform of the Day:** Recommended.
- **Shirt:** Must have a collar; no t-shirts or tank tops.
- **Pants:** Docker-style pants, BDUs, or suits; no shorts or jeans.
- **Footwear:** Closed-toe shoes with socks; no sandals.

Firearms Policy: Officers carrying a handgun on campus must also display their badge in plain view.

Non-Compliance: Attendees who do not follow the dress code will be denied entry to the classroom or range. A report will be submitted to the Chief/Sheriff/Warden/Director outlining the reasons for the denial. Thank you for your cooperation in maintaining a professional environment.

This document is available in alternative formats to individuals with disabilities by contacting disability services at disabilityservices@worwic.edu, 410-334-2899 or TTY 410-767-6960. Wor-Wic Community College is an equal opportunity educator and employer. Visit www.worwic.edu/Services-Support/Disability-Services to learn more.



NCBRT Online Registration

Class Information

PER-335 Critical Decision Making for Complex Coordinated Terrorist Attacks

Salisbury, MD

Tuesday, October 20, 2026 - Wednesday, October 21, 2026, 8:00 AM - 5:00 PM EDT

FEMA SID

A FEMA SID number is required for registration. You can look up your FEMA SID, or register for a new one, at the following site: <https://cdp.dhs.gov/femasid>.

Register

Register online at: <https://train.ncbrt.lsu.edu/ClassRegister.aspx?ClassID=35365>

Class ID: 35365

Class Access Code: NCBRT335



Create Account

If you have an account with NCBRT, log in to continue registration. If you do not have an account, you will have to create one prior to registration. Once you create an account and log in, you will have a message in your Action List to complete your class registration, or use the registration link above.

Pre-Test

As soon as you complete registration, you will see a link "Begin Class Pre-Test". Click on this link to access the class pre-test. A completed pre-test is required in order to later take the post-test and receive class credit.

In Class

The online registration site is mobile friendly and can be used by any phone, tablet, or computer with internet access. At the end of training, a post-test and class evaluation will be conducted. Bring a device to class that can access the online registration site, so you may complete your post-test and evaluation online. Your post-test will be graded immediately, and you will be able to review the answers. As soon as the post-test is passed and the class evaluation is completed, your Class Information page will update to include a link for your certificate. The certificate may be downloaded as a PDF to your device, or sent as a PDF to your email.

Assistance

If you need assistance with the online registration site, please contact the NCBRT Help Desk at help@ncbrt.lsu.edu or fill out a help request here: <https://lsu.formstack.com/forms/traininghelp>